



Allied Irish Banks, p.l.c.

2011 Annual Results

30 March 2012

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**Overview – David Duffy**

**Financial Review – Paul Stanley**

# AIB as a pillar bank – our path to viability



Slide 4

## Financial

- Return to sustainable profitability by 2014
- Implement multiple funding strategies to access medium / long term markets in alignment with sovereign objectives
- Continue to identify and attract new investors to AIB

## Market Focus

- Deliver on lending commitments to SMEs and mortgage customers
- Implement customer strategies focusing on economic pricing
- Provide long term sustainable solutions to support customers in difficulty
- Continue to build on strong market shares in core products

## Governance

- Maintain an effective relationship with our principal stakeholders
- Continue to improve risk management and control framework, standards and processes

## Restructuring

- Gain EU approval for and implement restructuring plan
- Implement severance scheme, transform AIB's culture and achieve cost objectives
- Continue meeting agreed deleveraging and related LDR commitments
- Implement comprehensive cost reduction programme

- Increasing business volumes and associated income as the Irish economy improves
- Cutting operating expenditure
  - Severance programme announced to cut €170m pa costs and reduce headcount by c. 2,500
  - Professional fees and other costs to be significantly reduced
  - Integrating distribution channels with greater emphasis on technology, automation and online channels
  - 'One bank' approach; simplified, efficient, customer focused
- Normalising funding costs and lending margins
  - Cost of customer deposits
  - Reduce / eliminate ELG costs (€488m in 2011)
  - Align product pricing with funding costs
- Reducing credit provision charges
  - Provision levels expected to materially reduce in 2012; level of reduction will be influenced by economic and regulatory environments
  - Provision levels expected to remain within PCAR stress levels for 2011 – 2013

- Operating profit before provisions\* of €68m impacted by lower loan volumes, elevated cost of deposits and other funding, higher ELG and non-recurring transformation costs
- Credit and other provision charges of €8.2bn
  - Expected to have peaked in 2011
  - Challenging economic and operating environment
- Funding has improved
  - Deposit balances stabilised in H2 2011 and now increasing
  - €12.7bn non-core deleveraging in 2011 was €3.3bn ahead of plan
  - Reliance on ECB and wholesale funding have reduced
- 2011 loss after tax €2.3bn (€10.2bn in 2010)
- Well capitalised; core tier 1 ratio of 17.9%
  - €5.1bn benefit from disposals and liability management exercises

# **Open for business – SME overview**

## €3bn SME lending target achieved in 2011

- 115,000 business borrowers; 33,500 approved sanctions
- 90%+ of completed applications were approved
- c. 11,000 new Business Start Up current accounts

## SME lending target of €3.5bn in 2012; focus on new / additional lending

- New lending target up 20%
- “Open for business” message getting through; positive trend in enquiries in Q1 2012 vs Q4 2011

## Initiatives taken to support SMEs in 2011

- 5,000 staff attended SME training events
- Standard lending application form – Nov 2011
- Tracking and following up on informal credit requests
- Online cash flow planning tool – Nov 2011
- New guide to prepare credit application – Dec 2011

## Initiatives to support SMEs in 2012

- Major communications campaign underway
- Increasing dedicated SME relationship staff
- Credit decisions within 15 working days
- €100m job creation loan fund – Feb 2012
- €250m Agri Investment fund – April 2012
- €20m Development Equity Fund with EI – Q2 2012
- €50m Micro Finance Loan Fund – Q3 2012
- 15,000 SME customers to attend seminars
- Sponsor national Better Business Seminars with SFA
- SME business development coaching programme for 2,000 customers



## ■ Structural / Operational changes

- Core strategy is to cure problems, restructure loans and restore customer stability
- Dedicated units to support customers in difficulty from 44 locations nationwide
- Staff increased by 400 since June 2011 to 1,000 by Dec 2011

## ■ Activity to date

- Managing 30,000 customers in difficulty
- To date restructure requests mainly for short term forbearance
- Continuously improving our engagement with SMEs
- Developing customised solutions to sustain / restore customer viability
  - 40 receiver / liquidator appointments approved by AIB in 2011 (370\* approved in the market in 2011)

*\* source: Kavanagh Fennell*

# **Open for business – mortgages overview**

- Significant increase in new mortgage market share during 2011
  - Market share of new business sanctions increased from 20% in Feb to 35% in Dec
  - Approval rate of applications up from 55% in Feb to 75% in Dec
- Momentum continuing in 2012
  - Market share of sanctions increased to 38% in January 2012
  - Market share of applications 56% in January 2012
- Aiming to achieve 50% market share of new mortgages and 20% increase in new sanctions in 2012
  - Completed applications receive a decision within 24 hours
  - 2,160 First Time Buyer “Mortgage Packs” issued in February in response to customer online / text requests

- Core strategy is to treat customers fairly and keep borrowers in their homes whenever possible
- Mortgage Arrears Resolution Strategy includes “Standard” and “Advanced” mortgage solutions:
  - Forbearance, interest only, term extension, rate reduction, split mortgage, agreed sale, trade down, mortgage to rent and repossession
- 202 staff deployed in Mortgage Arrears Support Unit, up 70% in 2011 and will be doubled in 2012
- Forbearance in place for c. 32,000 cases
  - 51 private residence repossessions in 2011, majority voluntarily surrendered
  - All new arrears and pre-arrears cases now actioned within 4 days

## Financial Review – Paul Stanley

# Key financial features



Slide 14

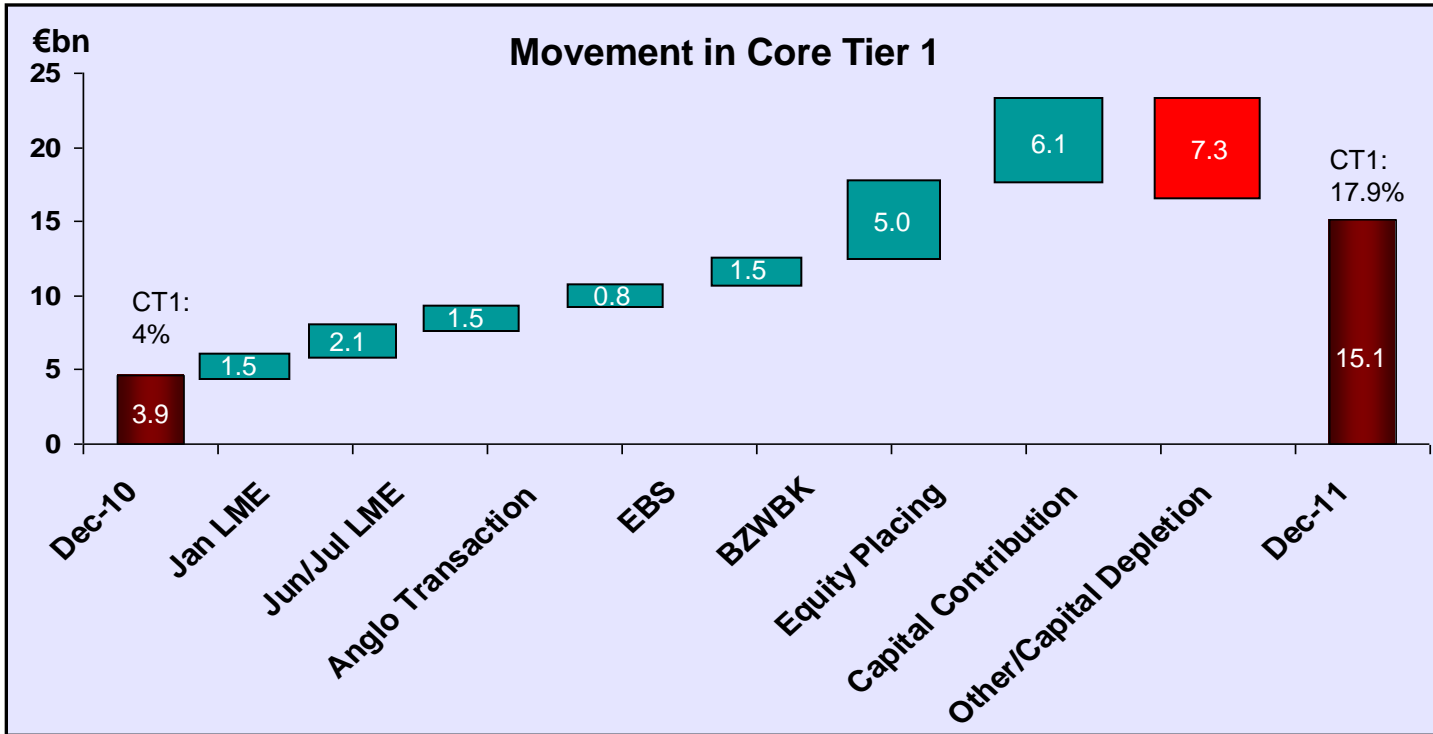
€bn	Dec 2011	Dec 2010
Operating profit*	0.1	0.7
Provisions	(8.2)	(6.1)
Income Tax	1.2	1.7
<b>Underlying loss</b>	<b>(6.9)</b>	<b>(3.7)</b>
Loss on NAMA / loan disposal	(0.3)	(7.1)
Gain on redemption of sub debt	3.3	0.4
Profit from BZWBK	1.6	0.2
<b>Loss for the period</b>	<b>(2.3)</b>	<b>(10.2)</b>

Funding %	Dec 2011	Dec 2010
Loans / deposits ratio	136 <sup>**</sup>	165
Deposits as % of total funding	47	41
Wholesale funding with maturity > 1 year	25	19

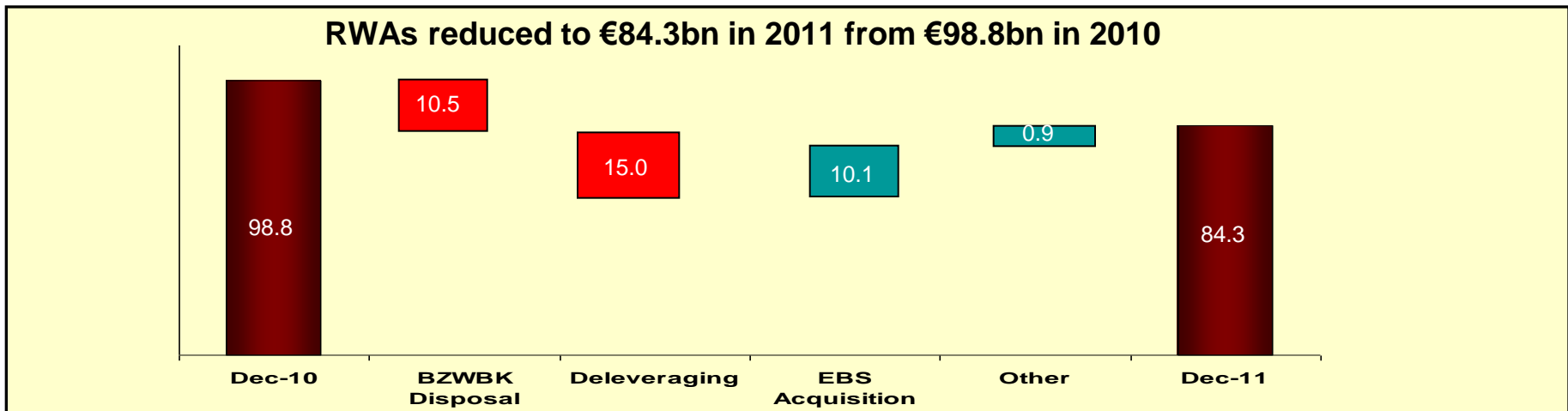
Capital %	Dec 2011	Dec 2010
RWAs (€bn)	84	99
Core tier 1 ratio	17.9	4.0
Total capital ratio	20.5	9.2

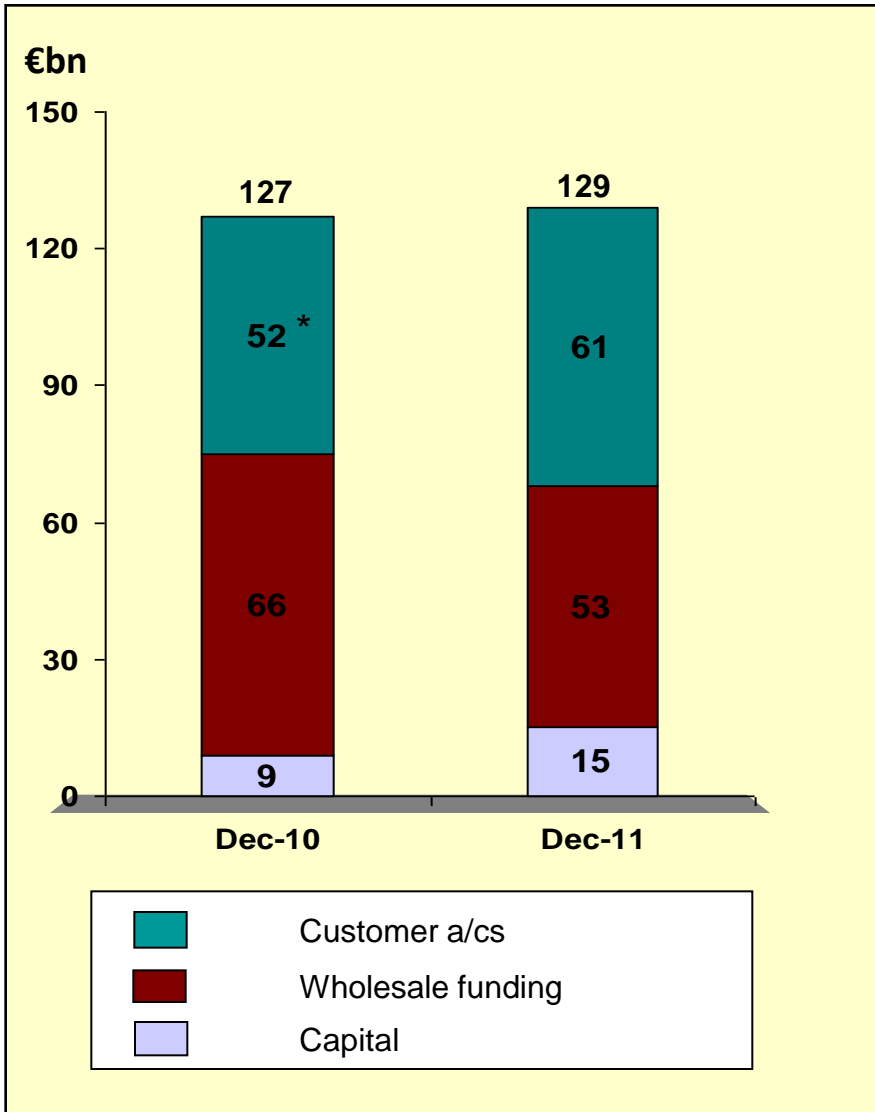
\* excludes loss on disposal of loans, gains on liability management exercises, NAMA related transfer losses and interest rate hedge volatility

\*\*138% including loans held for sale



- Core tier one ratio 17.9%
- Total capital ratio 20.5%
- €11.1bn equity & capital contribution from the Minister for Finance & NPRFC
- Capital adequacy confirmed by EBA stress test results in Dec 11

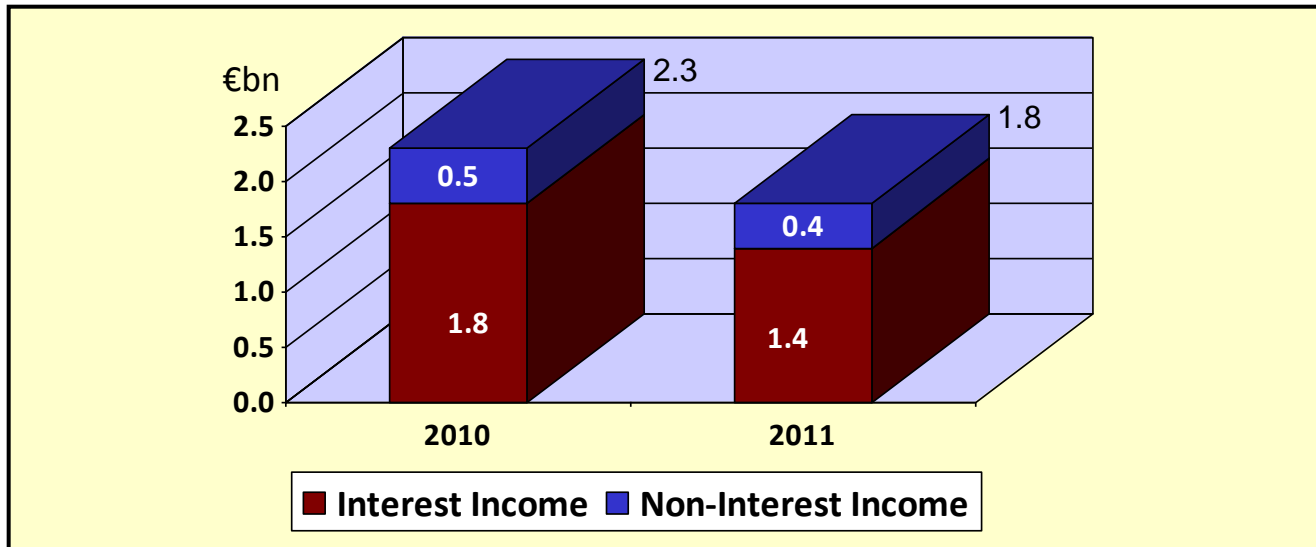




- Stabilised deposit levels in H2 2011 with growth of c. €1.5bn ytd in 2012
- Customer deposits largest source of funding at 47% (41%\* at Dec 2010)
- LDR 136% in Dec 2011 versus 165% in Dec 2010
- Wholesale funding reduced by €13bn in 2011 following business disposals, and deleveraging
- €6bn reduction in ECB funding
  - Exited non standard facilities from the Central Bank in April 2011
- Lengthening of maturity profile due to receipt of €3bn in three-year ECB LTRO funding
  - 25% of term funding with maturity > 1year up from 19% at Dec '10

\* excludes BZWBK deposits





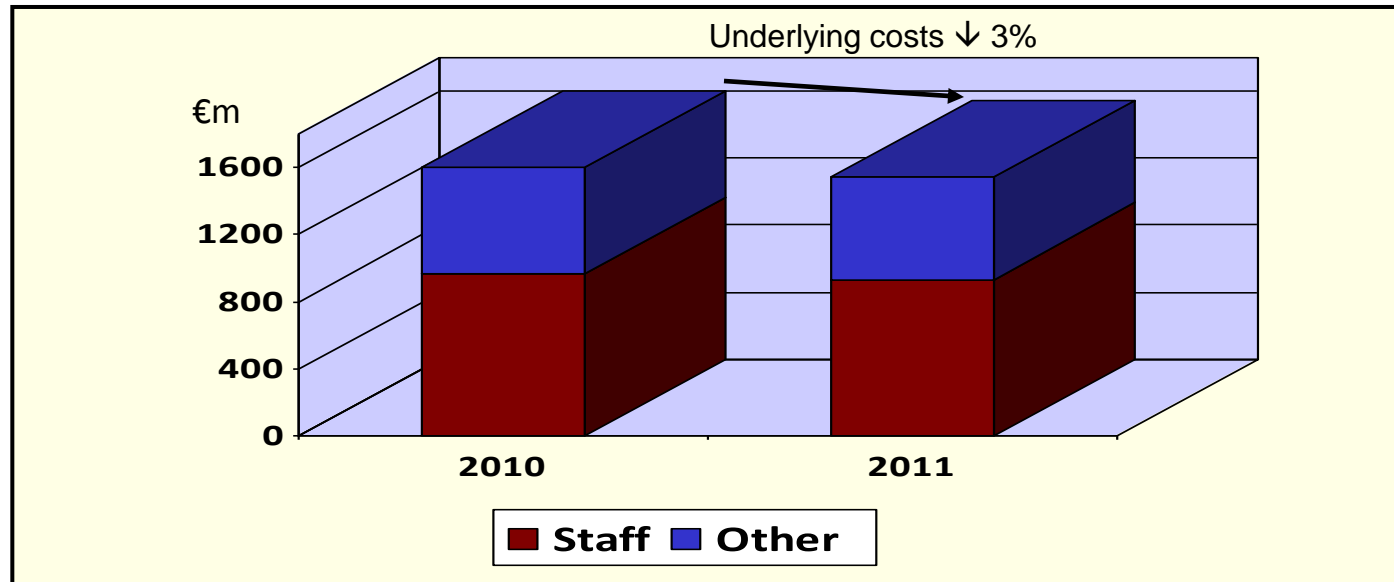
■ Total income ↓ 22%; reduction reflects

- Average interest earning assets reduced to €131bn in 2011 from €141bn in 2010; lower interest-earning loan volumes due to impairment and deleveraging partly offset by improvement in asset pricing
- 12bps reduction in net interest margin to 1.40%\*

*Key Drivers:*

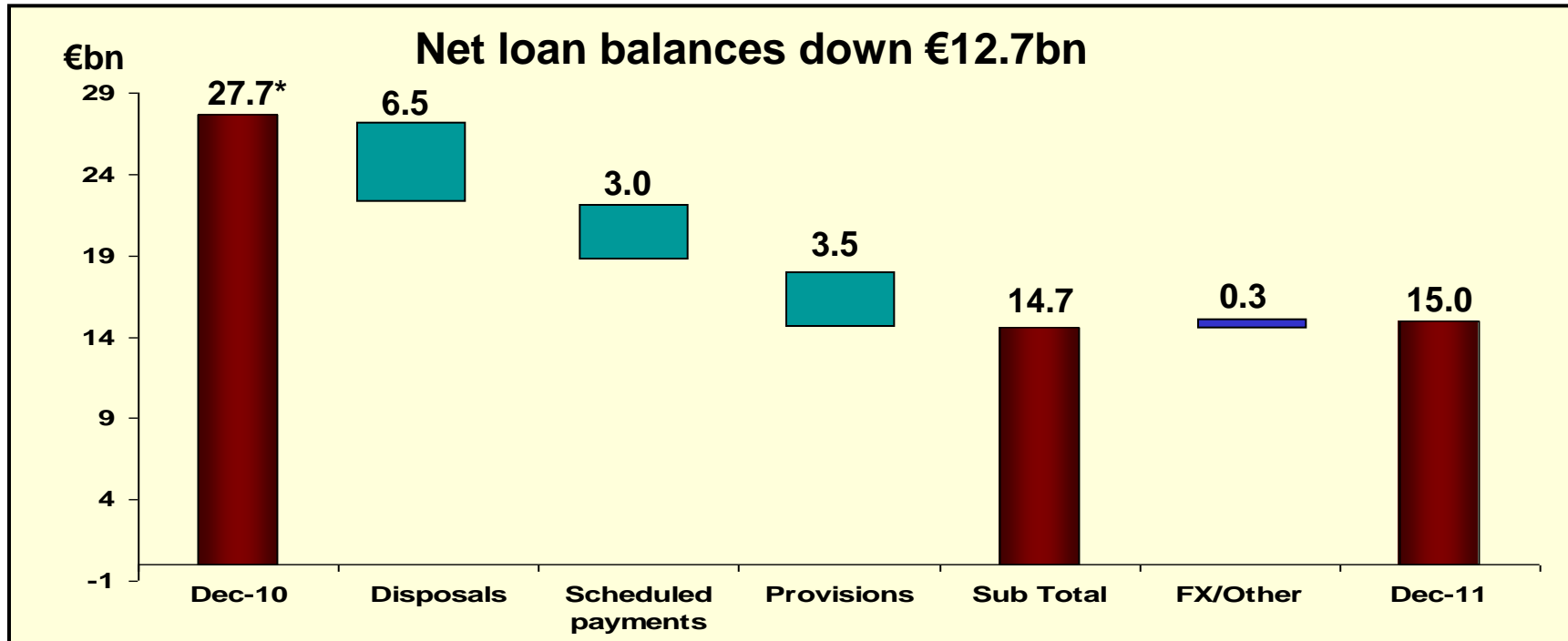
lower loan margin income due to lower volumes	-10 bps
increased cost of customer deposits	- 4 bps
lower treasury / other net interest income	- 7 bps
lower cost of wholesale funding post recapitalisation	+ 6 bps
higher income on capital / benefit following LMEs	+ 3 bps

- ELG costs increased by 37% in 2011 to €488m; covered liabilities of €40bn (incl. €4bn for EBS)
- Reduced fees and commissions due to decline in customer activity levels and business disposals



- Underlying costs down 3% excluding EBS operating costs in H2 (costs including one-off restructuring increased by €71m)
- Underlying staff costs down 4%, excluding EBS staff
  - Includes higher resources supporting customers in difficulty
  - Includes 210 staff associated with Anglo deposit business
  - Targeting staff reduction of approx. 2,500, €170m annualised cost saving and significant other costs targets
- Lower depreciation / amortisation expense due to discontinued projects writedowns in 2010

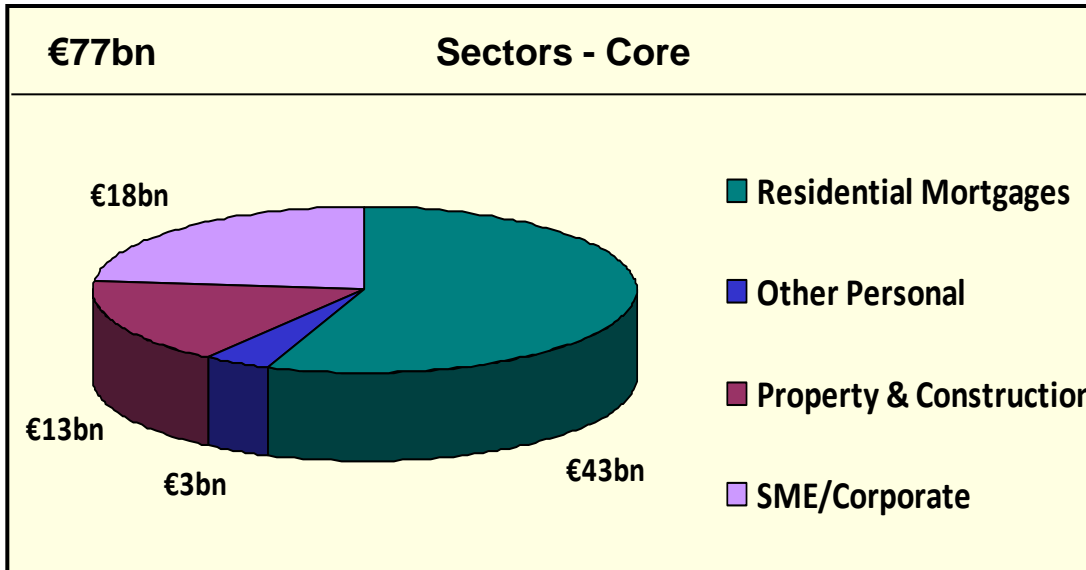
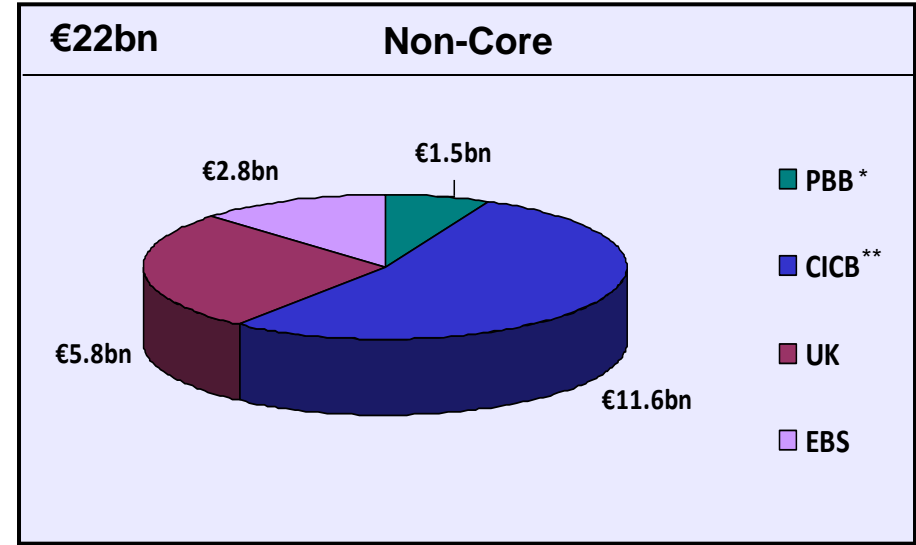
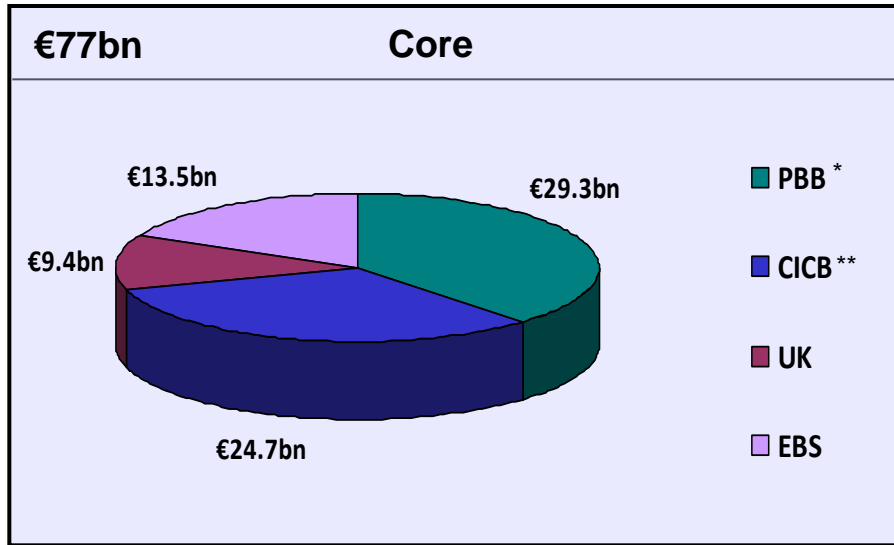
# Non core deleveraging has exceeded targets to date



- 62% of 3-year non-core deleveraging target of €20.5bn achieved in 2011
  - Well positioned to meet non-core deleveraging targets over next 2 years
- €12.7bn reduction was €3.3bn ahead of full year 2011 target agreed with Central Bank of Ireland
  - Strong start to 2012 with over €1bn of deleveraging completed in Q1
- Overall cumulative discounts of 4%, within PCAR base case assumptions

\* Includes €2.6bn EBS non-core loans at Dec 2010

# Loan book composition – total €99bn



- Gross loans, excluding EBS acquisition, ↓ 12%, €11.5bn in 2011
- Residential mortgages continues to be the key portfolio representing 56% of total gross core loans

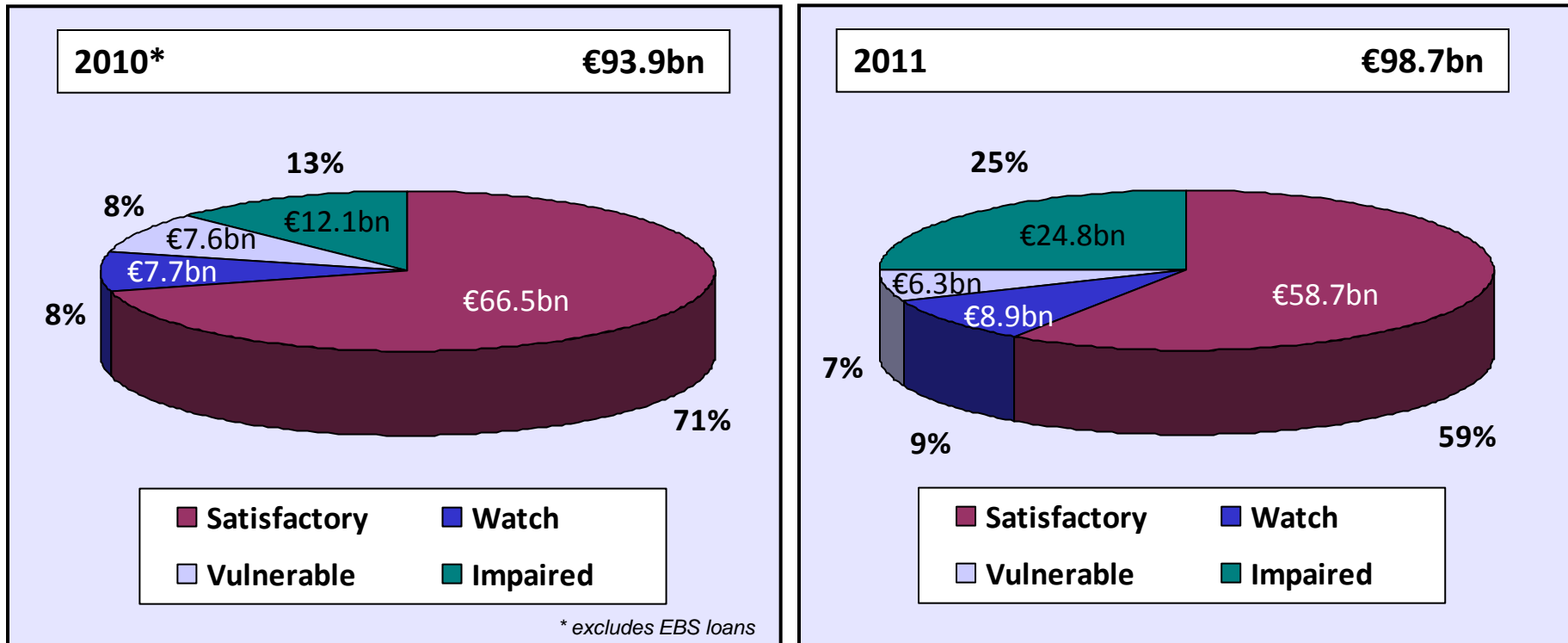
\* Personal & Business Banking

\*\* Corporate Institutional & Commercial Banking

- Bad debt provision charge of €7.9bn\* in 2011 (€6bn\* in 2010)
- Level of bad debt provision charges reflect:
  - Further Irish & European economic deterioration
  - Continued asset quality deterioration principally due to continued property price declines
  - Land and development portfolio has significant provision coverage
  - Greater levels of mortgage forbearance activity
  - More conservative Central Bank of Ireland loan loss guidelines
- Focus on active recovery strategies and ongoing arrears management across the bank

*Note: total provisions of €8.2bn includes €0.3bn for AFS*

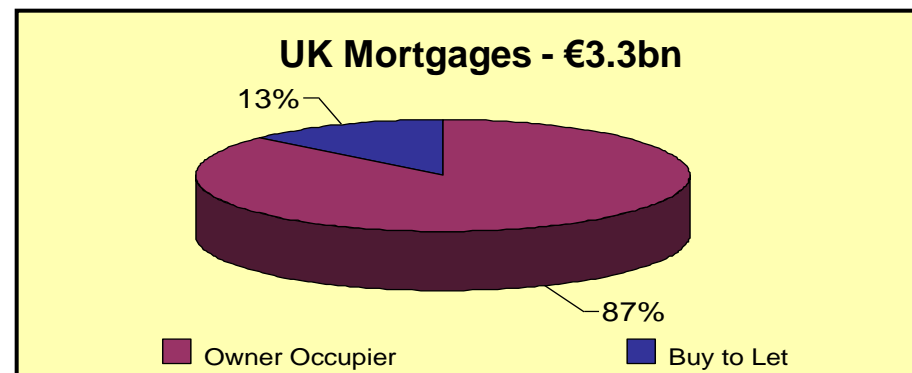
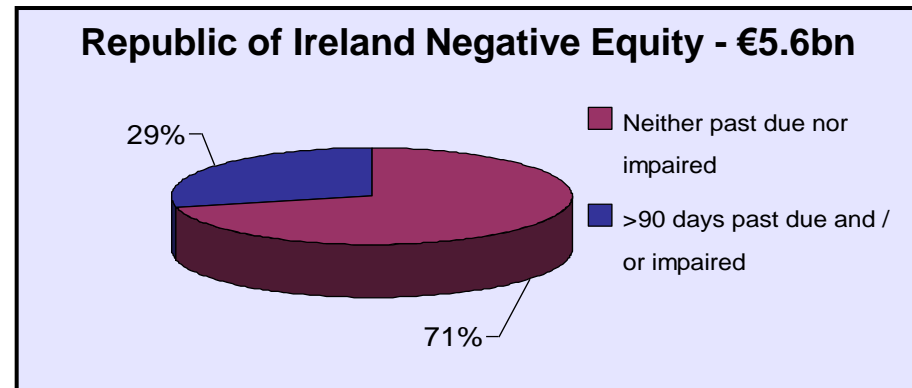
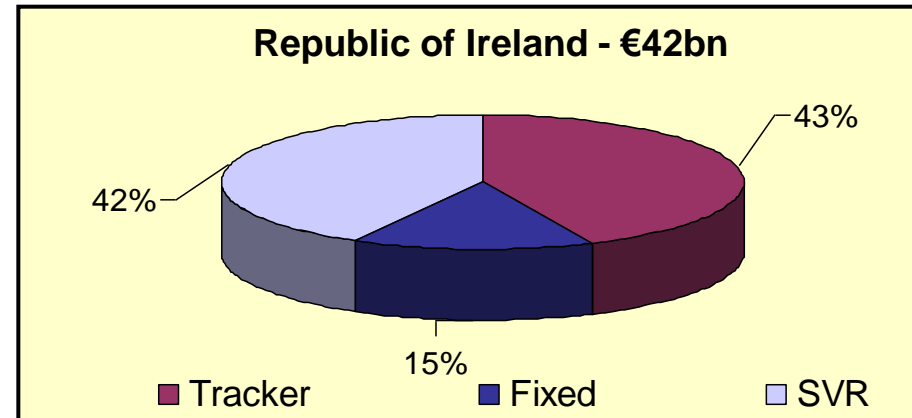
*\*includes €0.1bn at Dec 2011 and €1.5bn in 2010 relating to NAMA loans which transferred*



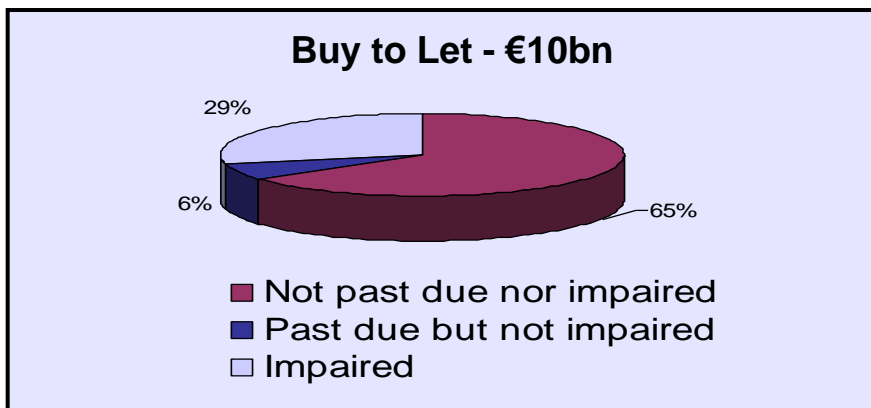
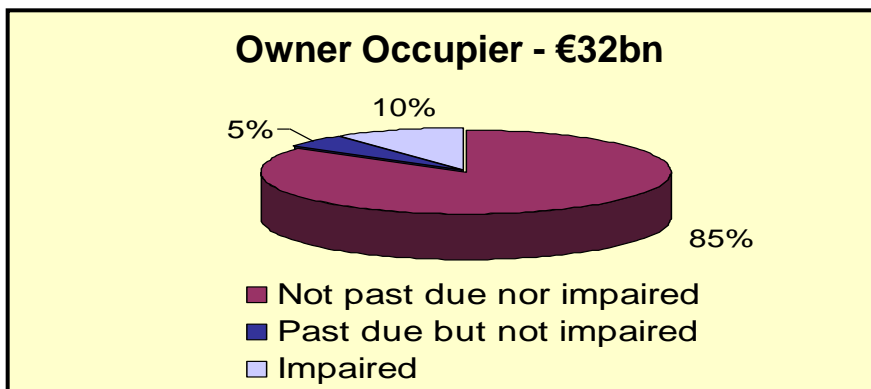
- Criticised loans now c. €40bn
  - Increased by €7.2bn in 2011 (€12.6bn including EBS acquisition)
- Increases predominantly in the mortgage, property & construction and SME sectors
- €14.9bn of balance sheet provisions at Dec 2011
  - Specific provisions (€12.3bn) / impaired loans of 49%
  - IBNR provisions of €2.6bn; 29% of which relates to Irish mortgages
  - Total provisions / impaired loans 60%

# Mortgages – largest sector exposure at €45bn

- Republic of Ireland mortgages €42bn
  - AIB €27bn, EBS €15bn
  - Owner Occupier 77% - €32bn
  - Buy-to-let 23% - €10bn
  
- €6.2bn Rol mortgages restructured as at Dec 2011
  - 71% have been restructured to interest only
  - €2.1bn >90 days past due and/or impaired
  
- Quantum of negative equity is €5.6bn
  - €4.0bn is 'neither past due nor impaired'
  
- UK mortgages of c. €3.3bn; N.I. €2.2bn & GB €1.1bn
  - 90+ days arrears of €238m of which €193m is impaired
  - €99m impairment provision charge in 2011
  - €167m balance sheet provisions
  - Total provisions / impaired loans coverage of 86%



# Republic of Ireland mortgages - €42bn

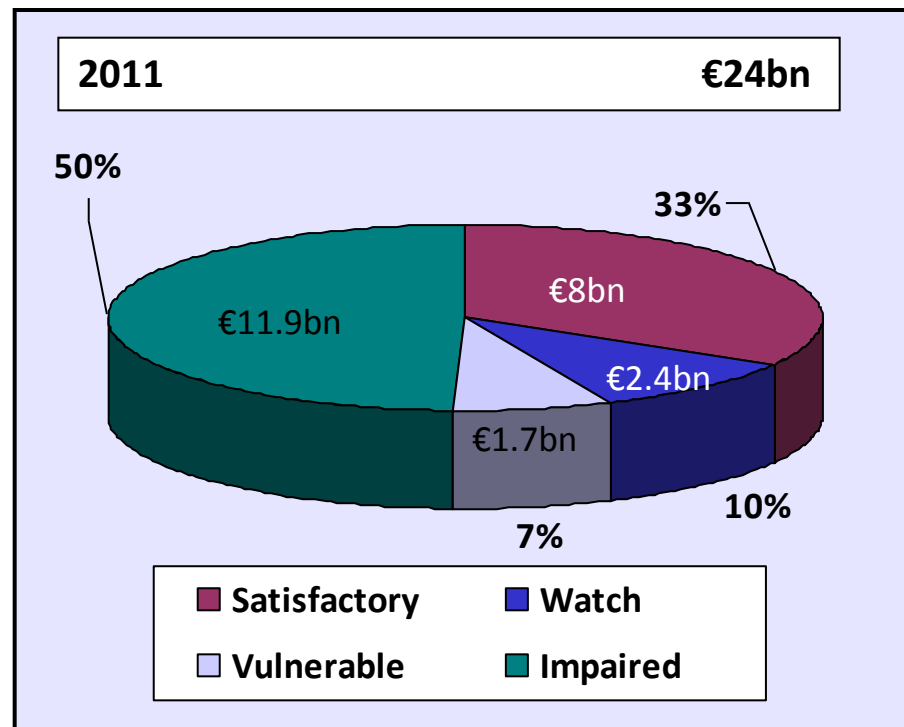
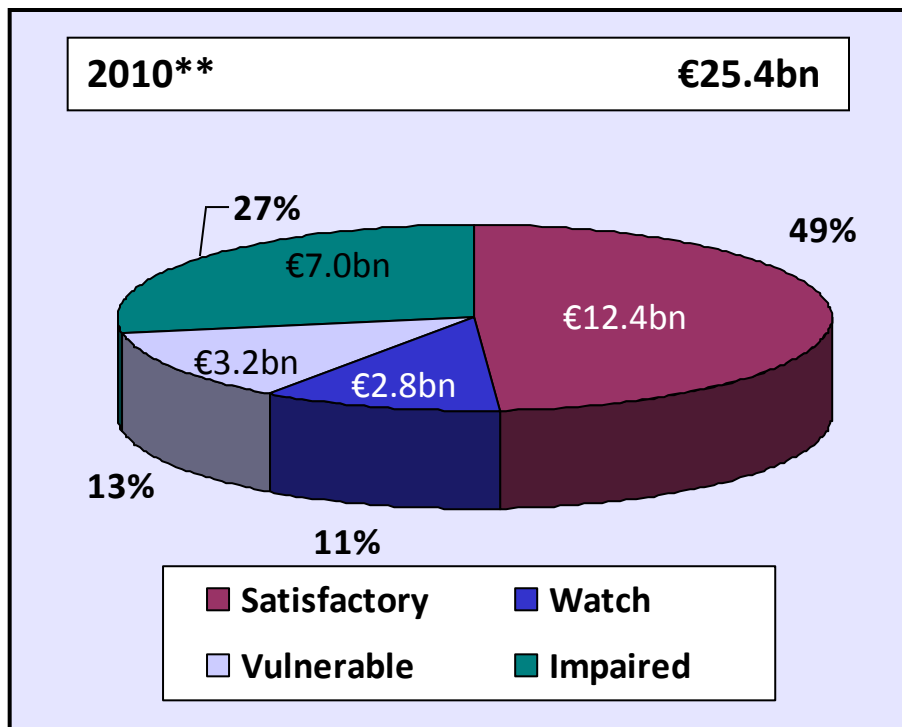


Owner Occupier - 90+ days arrears	Dec 2010	Dec 2011
<b>Industry</b>		
Loan value	7.39%	12.29%
Number of loans	5.66%	9.22%
Owner Occupier - 90+ days arrears	Dec 2010	Dec 2011
<b>AIB</b>	<i>*Excludes EBS</i>	
Loan value	2.87%*	10.9%
Number of loans	2.25%*	7.87%
Buy to Let - 90+ days arrears	Dec 2010	Dec 2011
<b>AIB</b>		
Loan value	9.6%*	31.7%
Number of loans	6.53%*	20.6%

2010	Impairment Charges & Provisions		2011	
Impaired loans	€1.0bn	→	Impaired loans	€6.0bn
Impairment charge	€0.4bn	→	Impairment charge	€1.5bn
Total balance sheet provisions	€0.6bn	→	Total balance sheet provisions	€2.5bn
Specific provisions / impaired loans	20%	→	Specific provisions / impaired loans	28%
Total provisions / impaired loans	58%	→	Total provisions / impaired loans	41%



# Property & construction\* – credit profile

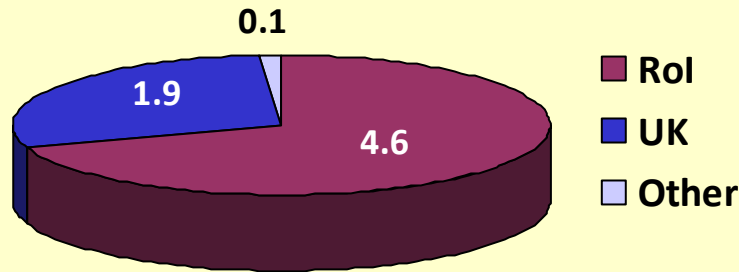


Impairment charge	€2.4bn	➡	Impairment charge	€3.6bn
Total balance sheet provisions	€4bn	➡	Total balance sheet provisions	€7.6bn
Specific provisions / impaired loans	41%	➡	Specific provisions / impaired loans	54%
Total provisions / impaired loans	58%	➡	Total provisions / impaired loans	63%

\*excludes €0.5bn in Housing Associations in the UK

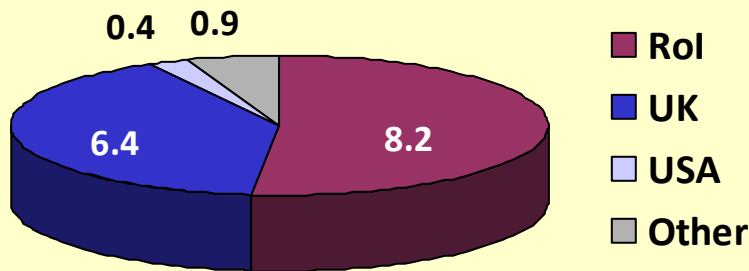
\*\*excludes EBS

■ Land & development €6.6bn



- 92% of portfolio is criticised with 82% impaired
- Impairment charge of €1.7bn in 2011 (€1.3bn in 2010)
- Specific provision / Impaired loans cover now 69% (47% at Dec 2010)
- Total provisions / impaired loans cover of 72% (61% at Dec 2010)

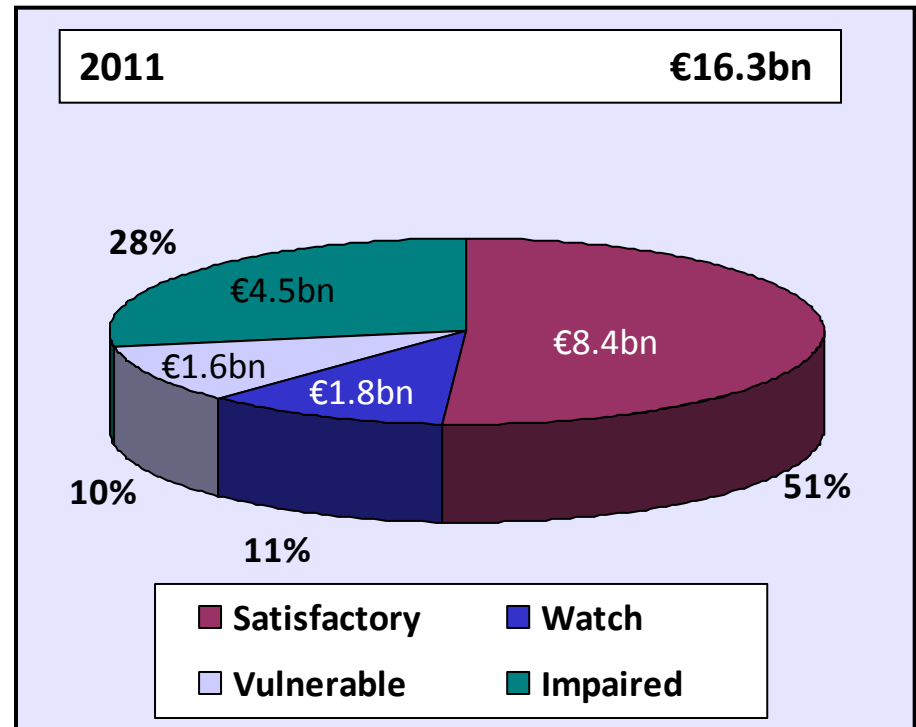
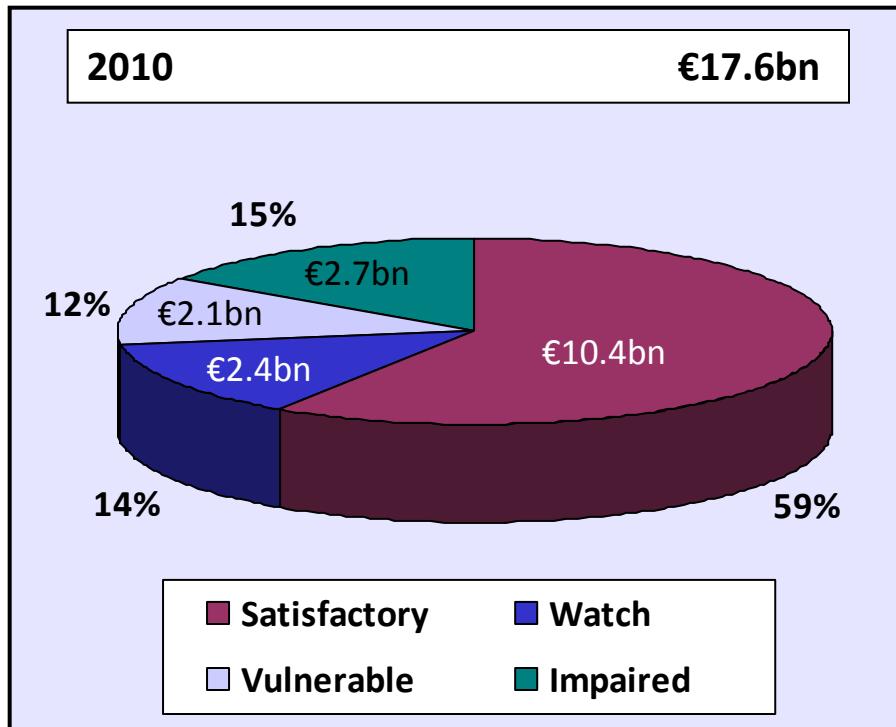
■ Investment property €15.9bn\*\*



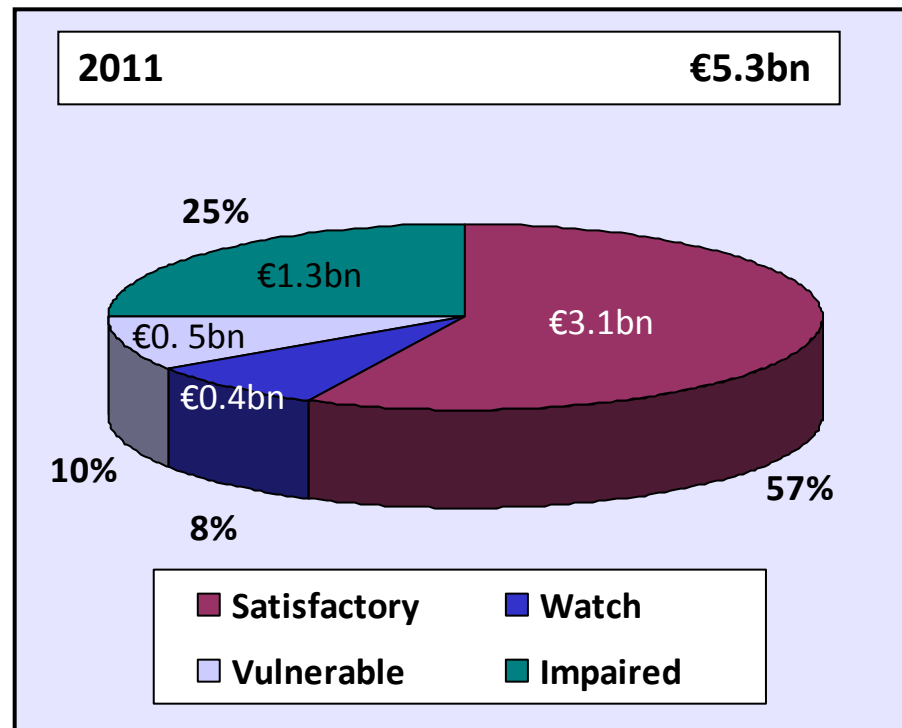
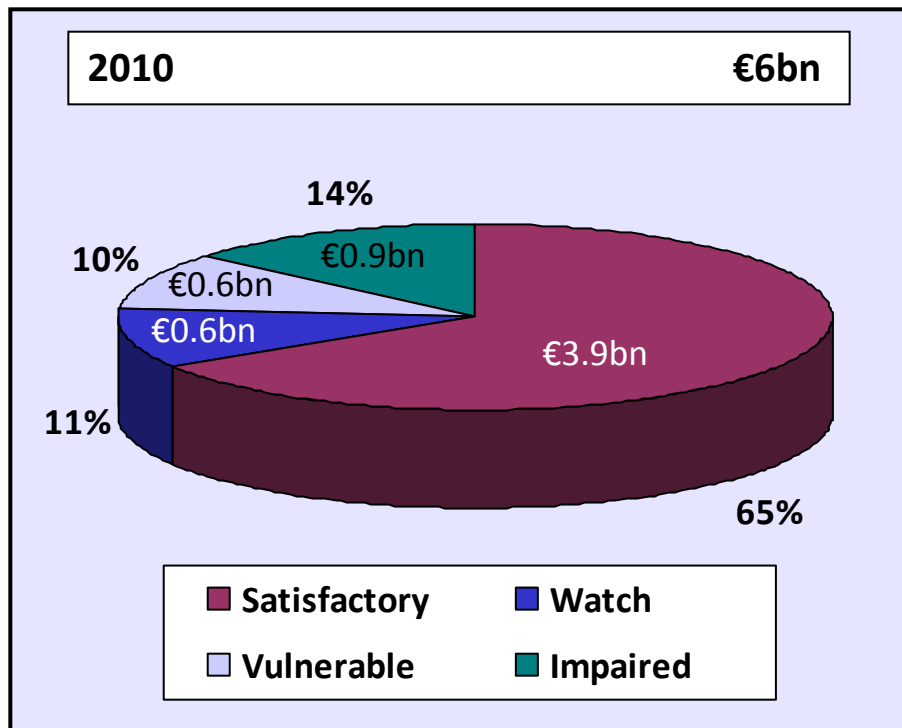
- 81% is commercial property
- €5.7bn or 36% of investment property portfolio now impaired
- Impairment charge of €2bn in 2011 (€1.1bn in 2010)
- Specific provision / impaired loan cover now 43% (31% at Dec '10)
- Total provisions / impaired loans of 57% (54% at Dec 2010)

\* excludes €0.5bn in Housing Associations in the UK

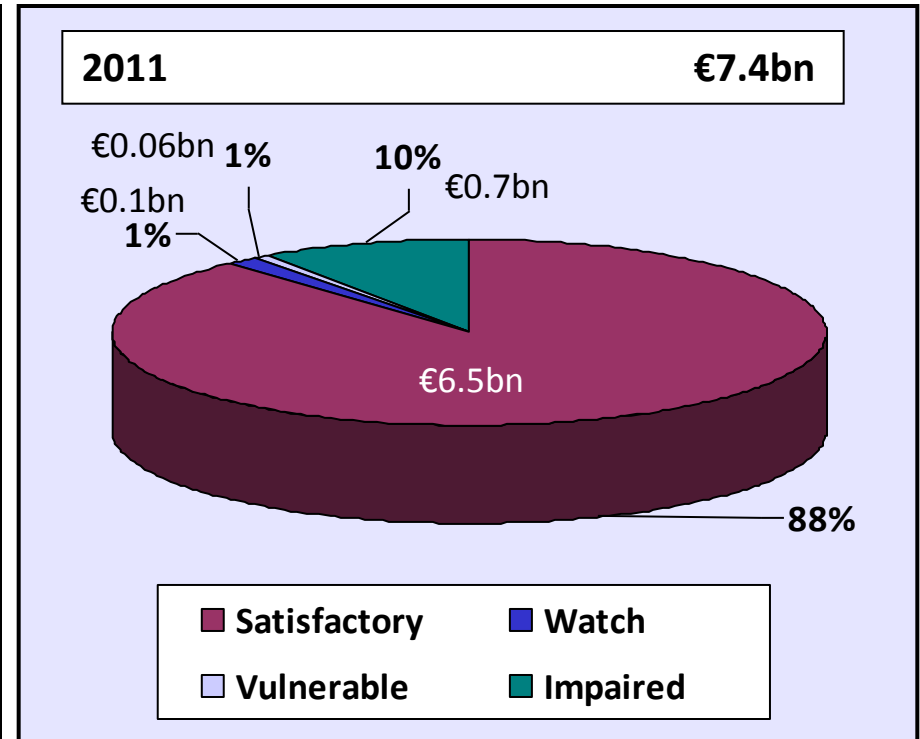
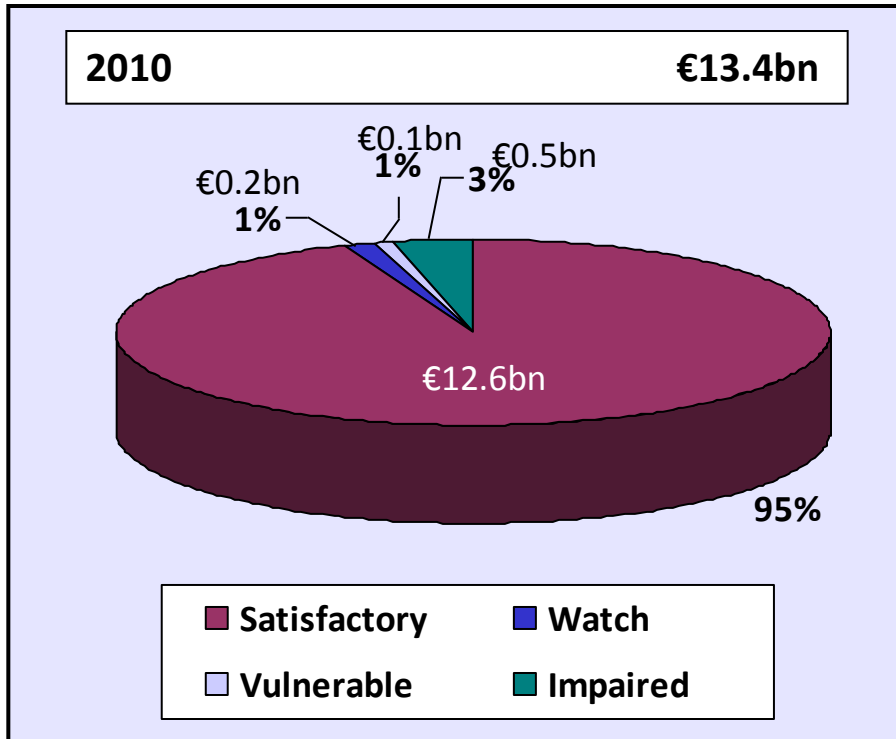
\*\* excludes EBS



Impairment charge	€1.0bn	➡	Impairment charge	€1.6bn
Total balance sheet provisions	€1.7bn	➡	Total balance sheet provisions	€3.1bn
Specific provisions / impaired loans	50%	➡	Specific provisions / impaired loans	58%
Total provisions / impaired loans	64%	➡	Total provisions / impaired loans	68%

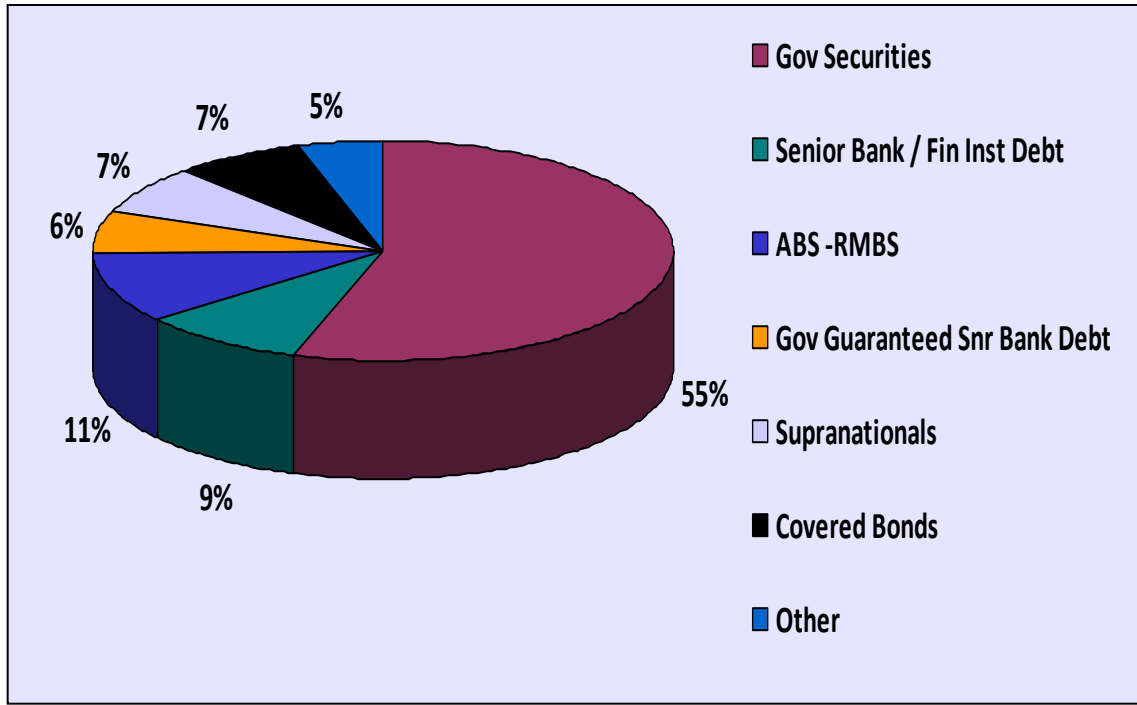


Impairment charge	€0.3bn	➡	Impairment charge	€0.5bn
Total balance sheet provisions	€0.6bn	➡	Total balance sheet provisions	€1.1bn
Specific provisions / impaired loans	61%	➡	Specific provisions / impaired loans	68%
Total provisions / impaired loans	74%	➡	Total provisions / impaired loans	80%



Impairment charge	€0.3bn	➡	Impairment charge	€0.5bn
Total balance sheet provisions	€0.3bn	➡	Total balance sheet provisions	€0.5bn
Specific provisions / impaired loans	45%	➡	Specific provisions / impaired loans	62%
Total provisions / impaired loans	61%	➡	Total provisions / impaired loans	77%

# Available for sale portfolio – debt securities



Large exposures	
<u>Dec 2011</u>	<u>€bn</u>
Ireland	5.9
Core Europe	4.3
UK	1.8
Spain	1.2
Italy	0.3
Portugal	0.2

- Total portfolio €15.1bn (including €1.5bn EBS portfolio); c. €10bn reduction since Dec 2009
- Excludes NAMA bonds of c. €20bn
- 97% is investment grade
- Total AFS portfolio: specific impairment charge of €233m on bank & Sovereign bonds and equity investments; IBNR charge of €50m on selected European ABS

- Open for business, prioritising SME & mortgage customers
- Strong and stable core franchise with successful integration of EBS and Anglo deposits
- Strong capital base; core tier 1 ratio of 17.9%
- Good growth in customer deposits in Q1 2012 following stabilised levels in H2 2011
- Exceeded deleveraging target by €3.3bn in 2011; over €1bn additional non-core deleveraging achieved in Q1 2012
- Significantly improved LDR of 136%, exceeding 2011 regulatory target of 143%
- Aggressive cost reduction plans in place
- Provisions expected to materially reduce in 2012
- Return to sustainable profitability by 2014
- Aim to attract private investment, return value to taxpayers